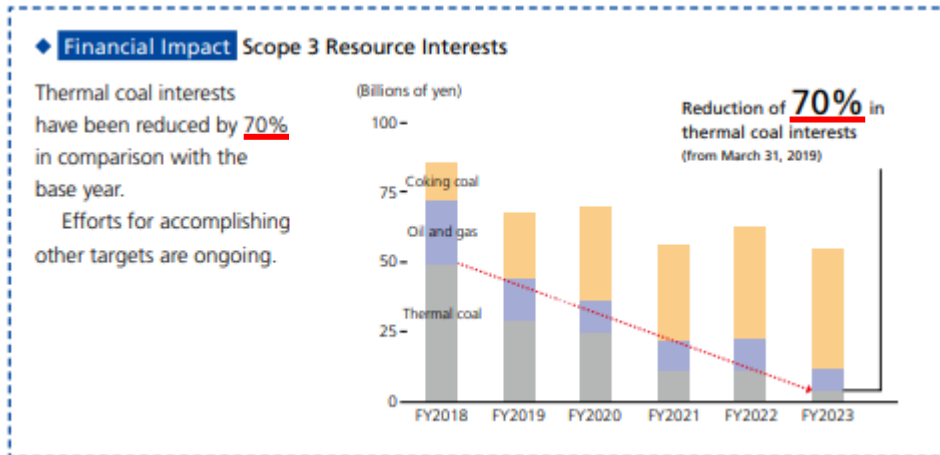


Correction to the Integrated Report 2024 (August 29, 2024)

Below is the correction (underlined) made to the Integrated Report 2024 (English version).
We apologize for any inconvenience this may cause.

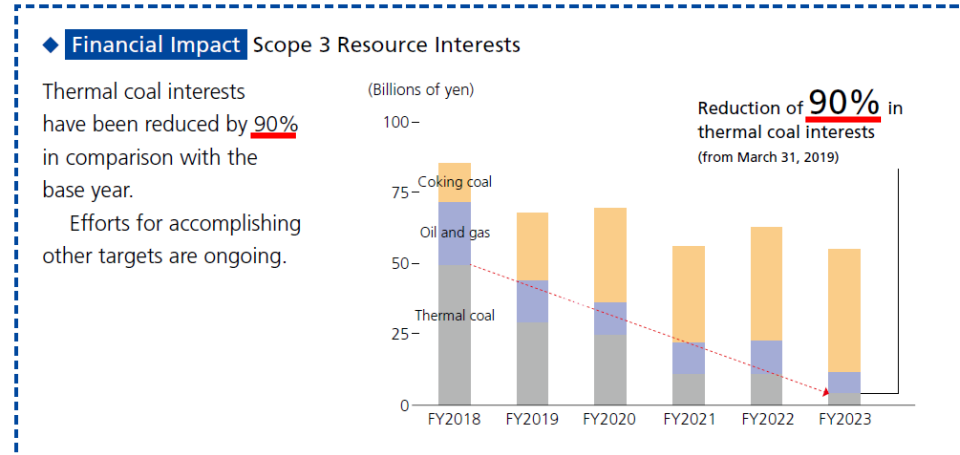
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Correct

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Correction to the Integrated Report 2024 (August 29, 2024)

Below is the correction (underlined) made to the Integrated Report 2024 (English version).
We apologize for any inconvenience this may cause.

Incorrect

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Decarbonization Targets (Announced in March 2021)		Progress
Existing Businesses	Scope 1 and Scope 2 Reduce emissions 60% by 2030 Achieve <u>net zero</u> emissions by 2050* ¹ Achieve <u>net zero</u> Scope 2 emissions by 2030* ² Note: No current projects nor future coal-fired thermal power generation projects planned	Reduction of approx. 30% under Medium-Term Management Plan 2023
	Scope 3 Thermal coal interests: Reduce interests to <u>half or less</u> by 2025* ³ <u>Eliminate all interests</u> by 2030 Oil interests: <u>Eliminate all interests</u> by 2030 Coking coal interests: <u>Eliminate all interests</u> by 2050	Reduction of <u>70%</u> in thermal coal interests
New Businesses	Formulation of new business-specific decarbonization policies and pursuit	

Correct

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Decarbonization Targets (Announced in March 2021)		Progress
Existing Businesses	Scope 1 and Scope 2 Reduce emissions 60% by 2030 Achieve <u>net zero</u> emissions by 2050* ¹ Achieve <u>net zero</u> Scope 2 emissions by 2030* ² Note: No current projects nor future coal-fired thermal power generation projects planned	Reduction of approx. 30% under Medium-Term Management Plan 2023
	Scope 3 Thermal coal interests: Reduce interests to <u>half or less</u> by 2025* ³ <u>Eliminate all interests</u> by 2030 Oil interests: <u>Eliminate all interests</u> by 2030 Coking coal interests: <u>Eliminate all interests</u> by 2050	Reduction of <u>90%</u> in thermal coal interests
New Businesses	Formulation of new business-specific decarbonization policies and pursuit	

Correction to the Integrated Report 2024 (August 29, 2024)

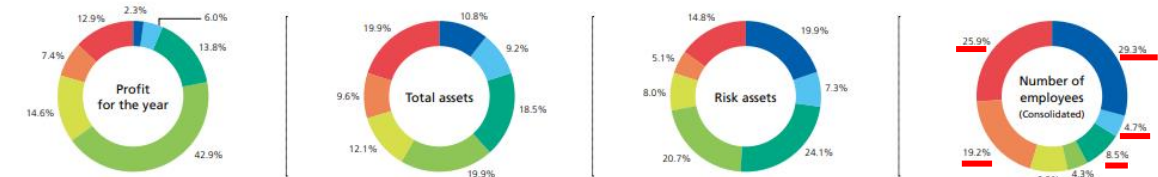
Below is the correction (underlined) made to the Integrated Report 2024 (English version).
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Incorrect

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(Billions of yen)									
	Automotive Division	Aerospace, Transportation & Infrastructure Division	Energy Solution & Healthcare Division	Metals, Mineral Resources & Recycling Division	Chemicals Division	Consumer Industry & Agriculture Business Division	Retail & Consumer Service Division	Other segment and adjustments	Total
Gross profit	60.2	21.3	31.4	48.3	59.7	34.1	57.3	13.7	326.0
Selling, general and administrative expenses	(50.2)	(15.0)	(31.3)	(15.4)	(33.9)	(25.0)	(44.6)	(26.1)	(241.5)
Share of profit (loss) of investments accounted for using the equity method	1.1	4.2	0.7	19.1	(0.2)	0.9	2.0	15.8	43.6
Profit for the year (attributable to owners of the Company)	2.3	6.1	14.0	43.5	14.8	7.5	13.1	(0.5)	100.8
Core operating cash flow	7.0	8.1	1.8	48.6	18.7	10.6	8.1	6.3	109.2
Total assets	290.7	245.9	496.6	533.4	324.9	258.3	533.6	203.5	2,886.9
Non-current assets	158.4	106.3	363.4	350.6	71.9	72.7	156.9	144.2	1,424.4
ROA (%)	1.0	2.5	2.9	8.2	4.6	3.0	2.7	—	3.6
CROIC (%)	5.5	5.4	2.8	14.3	10.3	8.9	4.5	—	—
Value creation guideline figures (%)**	7.0	5.0	3.0	5.0	7.5	6.0	5.0	—	—
Number of employees (non-consolidated)**	95	130	207	188	210	134	118	—	2,513**
Number of employees (consolidated)**	5,841	939	1,694	863	1,635	3,824	5,171	2,852	22,819










Performance by Division**



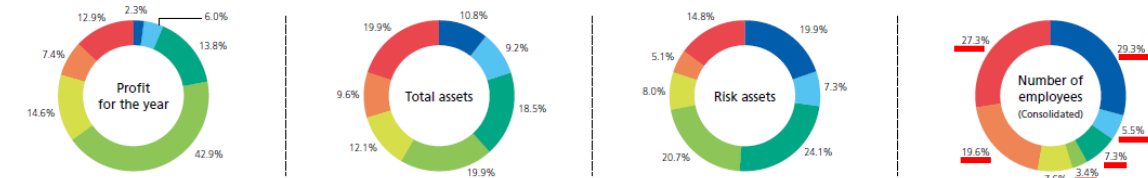
*1 Value creation guideline figures represent the minimum level of CROIC to be achieved by each division on average over the three-year period of Medium-Term Management Plan 2023. Value creation guideline figures were renamed value creation targets in Medium-Term Management Plan 2026.
*2 Figures for number of employees (non-consolidated) and number of employees (consolidated) are as of June 30, 2024.
*3 Figures include employees of Soltis Corporation seconded to subsidiaries, etc. *4 Figures for performance by division exclude the Other segment.
Note: Following a structural reorganization conducted on April 1, 2024, the Aerospace & Transportation Project Division was renamed the Aerospace, Transportation & Infrastructure Division and the Infrastructure & Healthcare Division was renamed the Energy Solution & Healthcare Division.

Correct

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(Billions of yen)									
	Automotive Division	Aerospace, Transportation & Infrastructure Division	Energy Solution & Healthcare Division	Metals, Mineral Resources & Recycling Division	Chemicals Division	Consumer Industry & Agriculture Business Division	Retail & Consumer Service Division	Other segment and adjustments	Total
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CROIC (%)	5.5	5.4	2.8	14.3	10.3	8.9	4.5	—	—
Value creation guideline figures (%)**	7.0	5.0	3.0	5.0	7.5	6.0	5.0	—	—
Number of employees (non-consolidated)**	113	173	185	205	219	142	115	—	2,172**
Number of employees (consolidated)**	5,558	1,034	1,379	652	1,432	3,714	5,197	1,931	20,897

Performance by Division**



*1 Value creation guideline figures represent the minimum level of CROIC to be achieved by each division on average over the three-year period of Medium-Term Management Plan 2023. Value creation guideline figures were renamed value creation targets in Medium-Term Management Plan 2026.
*2 Figures for number of employees (non-consolidated) and number of employees (consolidated) are as of June 30, 2024.
*3 Figures include employees of Soltis Corporation seconded to subsidiaries, etc. *4 Figures for performance by division exclude the Other segment.
Note: Following a structural reorganization conducted on April 1, 2024, the Aerospace & Transportation Project Division was renamed the Aerospace, Transportation & Infrastructure Division and the Infrastructure & Healthcare Division was renamed the Energy Solution & Healthcare Division.