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Segment Information

* Effective April 1, 2026, Sojitz Group reorganized several segments and changed its reporting figures for FY2025.

Automotive

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New way, New value

Summary

(BN JPY)	FY25 Q1	FY26 Q1	Difference
Gross profit	15.2	**17.2**	+2.0
SG&A expenses	(14.6)	**(16.9)**	(2.3)
Share of profit (loss) of investments accounted for using the equity method	0.2	**0.6**	+0.4
Profit for the period	(0.4)	**(0.3)**	+0.1

	Mar. 31, 2026	Jun. 30, 2026	Difference
Total asset	348.5	**370.6**	+22.1

(Profit for the period)

Main Factors of Difference in Profit for the Period

- Benefit from the withdrawal from loss-making business in the previous fiscal year
- Steady performance in the automobile sales businesses in Latin America

Progress Overview
Forecast : JPY5.0bn Achieved －%

- Businesses in North America and Latin America are generally performing in line with the forecast
- Continuing to focus on structural reforms, centered on the turnaround of the used car sales business in Australia

〈The status of rehabilitating existing businesses〉
(Used car sales business in Australia)

- Used car sales volume declined due to higher fuel prices stemming from the situation in the Middle East, and weaker consumer purchasing power resulting from higher interest rates
- Profit margins at sales locations undergoing turnaround efforts are improving. Continuing to pursue operational improvements

The Sojitz Growth Story

	FY25	FY26 Forecast		Next Stage
Profit	JPY(5.3)bn	JPY5.0bn	・・・	JPY15.0bn

	FY25	MTP2026 Target		Next Stage
CROIC	4.1%	8.0%	・・・	8.0%

Progress toward the realization of Sojitz Growth Story

Automobile sales businesses in Latin America Profit Target MTP2026 JPY5.0bn Next Stage JPY10.0bn

Path to Success

Leveraging locally cultivated human capital and expertise rooted in surrounding regions, concentrating resources on building regional dominance in high-growth niche markets and establishing a competitive advantage across a broad value chain

Progress

- Acquisition of automobile sales business in Panama, centered on Kia, Mazda, and Hyundai, leveraging expertise, experience and human capital built in Puerto Rico, Brazil, Argentina and Venezuela
- As part of efforts to build a revenue-generating business cluster (*Katamari*) in Latin America, an investment was made in a multi-distributor in Costa Rica

Automotive

Profit of Main Subsidiaries and Associates (Excluding one-time factors)

(BN JPY)	FY2025 Q1	FY2025 Q2	FY2025 Q3	FY2025 Q4	FY2025 Total	FY2026 Q1	FY2026 Q2	FY2026 Q3	FY2026 Q4	FY2026 Total	Difference	Principal countries of operation
Automotive Sales Business by Region												
Japan and Asia	(0.3)	(0.2)	(0.1)	(0.4)	**(1.0)**	**0.1**	—	—	—	**0.1**	+0.4	Japan, the Philippines, Pakistan, etc.
Oceania	(0.4)	(0.3)	(0.5)	(0.5)	**(1.7)**	**(0.6)**	—	—	—	**(0.6)**	(0.2)	Australia, etc.
North America	0.6	0.3	0.9	0.8	**2.6**	**0.6**	—	—	—	**0.6**	0.0	the United States, Puerto Rico, etc.
Latin America	0.7	1.6	1.5	1.5	**5.3**	**0.8**	—	—	—	**0.8**	+0.1	Panama, Brazil, Argentina, etc.
Europe	(0.3)	0.0	0.0	0.1	**(0.2)**	**(0.1)**	—	—	—	**(0.1)**	+0.2	Norway, Ukraine, etc.
(one-time gain and loss)	0.0	1.5	0.0	(7.0)	**(5.5)**	**0.0**	—	—	—	**0.0**	0.0	
Segment Profit	(0.4)	1.2	0.6	(6.7)	**(5.3)**	**(0.3)**	—	—	—	**(0.3)**	+0.1	

* Segment profit includes one-time losses and gains

Aerospace & Transportation Infrastructure

New way, New value

Summary

(BN JPY)	FY25 Q1	FY26 Q1	Difference
Gross profit	6.9	**5.9**	(1.0)
SG&A expenses	(4.6)	**(5.0)**	(0.4)
Share of profit (loss) of investments accounted for using the equity method	1.4	**3.3**	+1.9
Profit for the period	3.1	**3.4**	+0.3

	Mar. 31, 2026	Jun. 30, 2026	Difference
Total asset	453.9	**473.8**	+19.9

(Profit for the period)

Main Factors of Difference in Profit for the Period

- Profit increased due to the new consolidation of the public transportation business in Australia and an increase in handovers at overseas industrial parks

Progress Overview

Forecast : JPY19.0bn Achieved 18%

- Performance generally as forecast
- Earnings contributions are expected from new investments in the public transportation business in Australia and Japan Investment Adviser
- Continued growth in aircraft- and defense-related transactions

The Sojitz Growth Story

	FY25	FY26 Forecast		Next Stage
Profit	JPY15.5bn	JPY19.0bn	···	JPY25.0bn

	FY25	MTP2026 Target		Next Stage
CROIC	6.2%	6.0%	···	8.0%

Progress toward the realization of Sojitz Growth Story

Aviation-related business

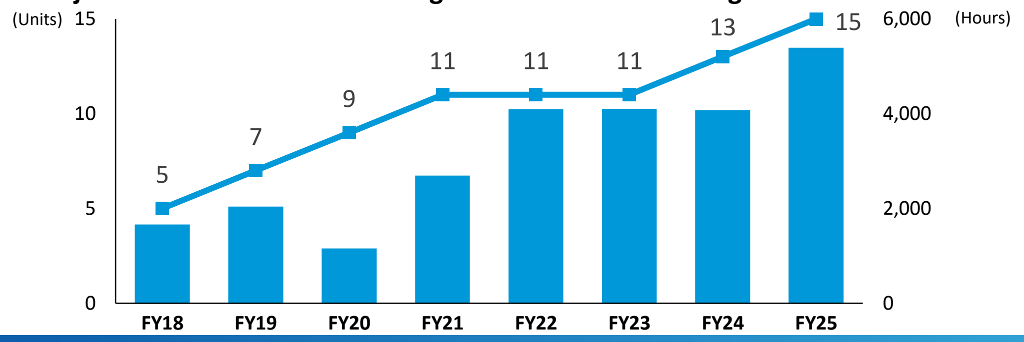
Path to Success

Developing businesses by combining a diverse business platform with world-class partners and highly specialized human capital, continuously anticipating changes in the aerospace market and creating new revenue opportunities

Progress

- Starting from the agency business, expanding into asset businesses and further into operating businesses
- Capturing demand related to defense systems
- Increase in the number of aircraft in the shared ownership service for business jets

Business jet services Number of managed aircrafts and total flight time



Aerospace & Transportation Infrastructure

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Profit of Main Subsidiaries and Associates (Excluding one-time factors)

(BN JPY)	Equity ownership	FY2025 Q1	FY2025 Q2	FY2025 Q3	FY2025 Q4	FY2025 Total	FY2026 Q1	FY2026 Q2	FY2026 Q3	FY2026 Q4	FY2026 Total	Difference	Major businesses	Accounting Period
Transportation vessel asset management	–	1.2	1.2	1.0	1.7	**5.1**	**0.8**	—	—	—	**0.8**	(0.4)	Aircraft sales representative, aircraft leasing, marine vessels etc.	–
Business jet services	–	0.2	0.7	0.8	0.3	**2.0**	**0.1**	—	—	—	**0.1**	(0.1)	Business jet trading support, operation management, chartering Shared ownership service for business jets	–
Transportation, engineering, procurement, and construction projects	–	(0.1)	0.1	(0.1)	0.0	**(0.1)**	**0.7**	—	—	—	**0.7**	+0.8	Infrastructure railway EPC Projects in India and Indonesia Public transportation business in Australia	–
Industrial and urban infrastructure														
-PT. Puradelta Lestari Tbk	25%	0.8	0.2	0.2	0.6	**1.8**	**1.9**	—	—	—	**1.9**	+1.1	Development and operation of comprehensive urban infrastructure including residential, industrial, and commercial infrastructure in Indonesia	Dec.
Sojitz Aerospace Corporation	100%	0.5	1.0	0.5	1.1	**3.1**	**0.7**	—	—	—	**0.7**	+0.2	Import, export and sales of aerospace and defense-related equipment, components and materials	Mar.
(One-time gain and loss)		0.0	1.0	0.0	(0.5)	**0.5**	**0.0**	—	—	—	**0.0**	0.0		
Segment Profit		3.1	7.4	1.9	3.1	**15.5**	**3.4**	—	—	—	**3.4**	+0.3		

* Segment profit includes one-time losses and gains
* The equity ownership is as of the end of June 2026

Energy Solutions & Public Infrastructure

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Summary

(BN JPY)	FY25 Q1	FY26 Q1	Difference
Gross profit	12.0	**20.2**	+8.2
SG&A expenses	(12.1)	**(18.4)**	(6.3)
Share of profit (loss) of investments accounted for using the equity method	4.5	**5.6**	+1.1
Profit for the period	4.4	**6.9**	+2.5

	Mar. 31, 2026	Jun. 30, 2026	Difference
Total asset	738.6	**757.8**	+19.2

(Profit for the period)

Main Factors of Difference in Profit for the Period

- Profit increased due to the new consolidation of the infrastructure development business in Australia
- Profit increased due to growth in transactions in the U.S. energy-saving service businesses

Progress Overview
Forecast : JPY28.0bn Achieved 25%

- Earnings contributions are expected from the continued growth of the U.S. energy-saving service businesses and the steady performance of the infrastructure development businesses in Australia

The Sojitz Growth Story

	FY25	FY26 Forecast		Next Stage
Profit	JPY32.3bn	JPY28.0bn	···	JPY50.0bn

	FY25	MTP2026 Target		Next Stage
CROIC	5.7%	4.0%	···	6.0%

Progress toward the realization of Sojitz Growth Story

Energy solutions businesses

Profit Target MTP2026 JPY10.0bn Next Stage JPY20.0bn

Path to Success

Shift to energy-saving and data center-related services in the U.S. and Australia, leveraging power and infrastructure expertise and human capital to capture new earnings opportunities. Expansion of functions and customer base through roll-up investments to scale up the businesses

Progress

- Growing demand for energy-saving services amid rising energy consumption, with solid foundation for energy solutions business and expansion underway in Australia
- Executed a bolt-on acquisition in the U.S., strengthening capabilities in electrical contracting and control systems services

Infrastructure development business in Australia

Profit Target MTP2026 JPY5.0bn Next Stage JPY10.0bn

Path to Success

Deliver high-quality, efficient infrastructure development, value delivery and stable operations in Australian PPP, leveraging specialized expertise. Capture further opportunities through strong track record and trust. Expand the business foundation beyond Australia and accelerate the growth

Progress

- Consolidation of Capella from FY25, with multiple PPP projects in Australia under consideration. In addition, discussions underway regarding expansion outside Australia

Energy Solutions & Public Infrastructure

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Profit of Main Subsidiaries and Associates (Excluding one-time factors)

(BN JPY)	Equity ownership	FY2025 Q1	FY2025 Q2	FY2025 Q3	FY2025 Q4	FY2025 Total	FY2026 Q1	FY2026 Q2	FY2026 Q3	FY2026 Q4	FY2026 Total	Difference	Major businesses	Accounting Period
Infrastructure and public-private partnership businesses														
-Sojitz Capella Corporation B.V.	95.5%	—	—	0.3	2.3	**2.6**	**1.3**	—	—	—	**1.3**	+1.3	Infrastructure development, financial advice and management in Australia	Dec.
-Sojitz Hospital PPP Investment B.V.	100%	0.5	0.4	0.5	1.1	**2.5**	**0.5**	—	—	—	**0.5**	0.0	Investment and financing in hospital operation projects in Turkey	Dec.
Energy solutions businesses														
-Energy-saving service businesses	–	1.1	2.3	1.8	2.4	**7.6**	**2.4**	—	—	—	**2.4**	+1.3	Overseas energy-saving service businesses in North America and Australia	–
-Electricity retail businesses	–	0.0	0.3	0.2	0.4	**0.9**	**0.5**	—	—	—	**0.5**	+0.5	Electricity retail businesses in Spain, Ireland and Australia	–
-Renewable energy businesses	–	2.7	0.8	(1.8)	1.2	**2.9**	**2.9**	—	—	—	**2.9**	+0.2	Domestic and overseas renewable energy businesses	–
-Thermal power generation businesses	–	(0.3)	0.3	0.7	(0.2)	**0.5**	**0.6**	—	—	—	**0.6**	+0.9	Projects in the United States, the Middle East, etc.	–
Sojitz Machinery Corporation	100%	0.4	1.4	1.1	1.5	**4.4**	**0.6**	—	—	—	**0.6**	+0.2	Import, export and sale of general industrial machinery	Mar.
LNG Japan Corporation	50%	2.9	1.0	1.4	2.6	**7.9**	**1.3**	—	—	—	**1.3**	(1.6)	LNG project and investments in LNG-related business	Mar.
(One-time gain and loss)		0.0	0.0	12.0	2.0	**14.0**	**0.0**	—	—	—	**0.0**	0.0		
Segment Profit		4.4	3.5	13.4	11.0	**32.3**	**6.9**	—	—	—	**6.9**	+2.5		

* Figures for the renewable energy, thermal power generation, and energy-saving service businesses represent the combined profit and loss of the relevant major subsidiaries and associates.
* Segment profit includes one-time losses and gains
* The equity ownership is as of the end of June 2026

Metals, Mineral Resources & Recycling

Summary

(BN JPY)	FY25 Q1	FY26 Q1	Difference
Gross profit	1.6	**3.6**	+2.0
SG&A expenses	(3.3)	**(3.6)**	(0.3)
Share of profit (loss) of investments accounted for using the equity method	3.8	**3.2**	(0.6)
Profit for the period	3.1	**2.1**	(1.0)
	Mar. 31, 2026	**Jun. 30, 2026**	**Difference**
Total asset	485.0	**482.0**	(3.0)

(Profit for the period)

Main Factors of Difference in Profit for the Period

- Profit decreased despite higher coking coal prices year on year, due to lower production efficiency

Coking coal market:
YoY +US$ 54/t
(FY25 Q1: US$ 184/t ⇒ FY26 1Q: US$238/t)

Progress Overview
Forecast : JPY22.0bn   Achieved 10%

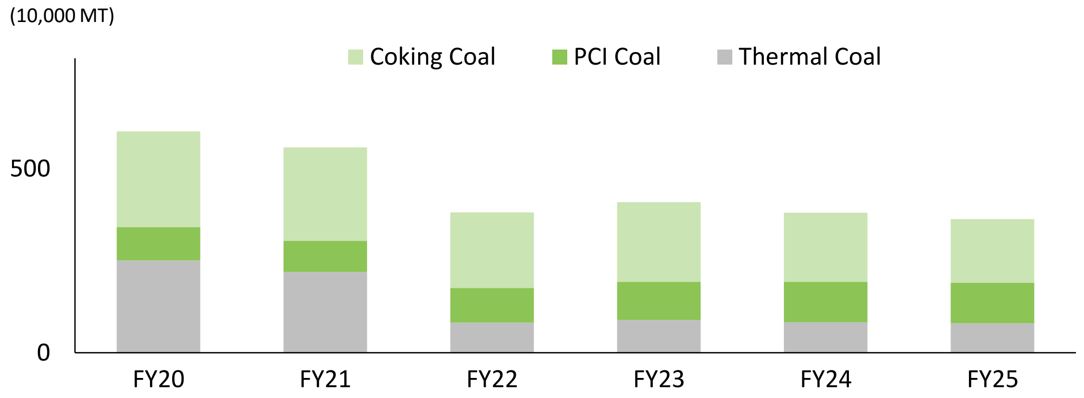
- Asset replacements, including underperforming businesses, are expected

The Sojitz Growth Story

	FY25	FY26 Forecast		Next Stage
Profit	JPY3.8bn	JPY22.0bn	・・・	JPY35.0bn

	FY25	MTP2026 Target		Next Stage
CROIC	7.7%	15.0%	・・・	12.0%

Coal Sales Volume



Metals, Mineral Resources & Recycling

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Profit of Main Subsidiaries and Associates (Excluding one-time factors)

(BN JPY)	Equity ownership	FY2025 Q1	FY2025 Q2	FY2025 Q3	FY2025 Q4	FY2025 Total	FY2026 Q1	FY2026 Q2	FY2026 Q3	FY2026 Q4	FY2026 Total	Difference	Major businesses	Accounting Period
Sojitz Development Pty. Ltd.	100%	(0.8)	(0.2)	(0.4)	0.1	**(1.3)**	**(0.4)**	―	―	―	**(0.4)**	+0.4	Investment in coal mines in Australia	Mar.
Metal One Corporation	40%	2.4	2.6	3.1	2.8	**10.9**	**2.8**	―	―	―	**2.8**	+0.4	Import, export, offshore trading, and domestic sale of steel-related products in Japan	Mar.
Upstream interest	–	0.9	2.1	2.3	0.6	**5.9**	**0.0**	―	―	―	**0.0**	(0.9)	Production of alumina, investment in an alumina refinery in Australia Investment and management of niobium producing company in Brazil, etc.	–
(One-time gain and loss)		0.0	0.0	0.0	(13.0)	**(13.0)**	**(0.5)**	―	―	―	**(0.5)**	(0.5)		
Segment Profit		3.1	3.8	4.8	(7.9)	**3.8**	**2.1**	―	―	―	**2.1**	(1.0)		

* Segment profit includes one-time losses and gains
* The equity ownership is as of the end of June 2026

Chemicals

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Summary

(BN JPY)	FY25 Q1	FY26 Q1	Difference
Gross profit	16.9	**30.7**	+13.8
SG&A expenses	(9.4)	**(11.9)**	(2.5)
Share of profit (loss) of investments accounted for using the equity method	0.0	**0.0**	0.0
Profit for the period	5.8	**11.1**	+5.3

	Mar. 31, 2026	Jun. 30, 2026	Difference
Total asset	397.5	**435.1**	+37.6

(Profit for the year)

Main Factors of Difference in Profit for the Period

- Profit increased significantly due to higher methanol prices, earnings contributions from NIPPON A&L INC., and the steady performance of domestic and overseas trading businesses

Progress Overview
Forecast : JPY22.0bn Achieved 50%

- Performance exceeded the plan across each business
- Steady performance is expected to continue in the overseas methanol business and the trading business
- The forecast remains unchanged at this stage while closely monitoring the impact of the situation in the Middle East

The Sojitz Growth Story

	FY25	FY26 Forecast	Next Stage
Profit	JPY21.0bn	JPY22.0bn ･･･	JPY30.0bn

	FY25	MTP2026 Target	Next Stage
CROIC	12.1%	10.0% ･･･	12.0%

Progress toward the realization of Sojitz Growth Story

Chemical businesses Profit Target MTP2026 JPY22.0bn Next Stage JPY30.0bn

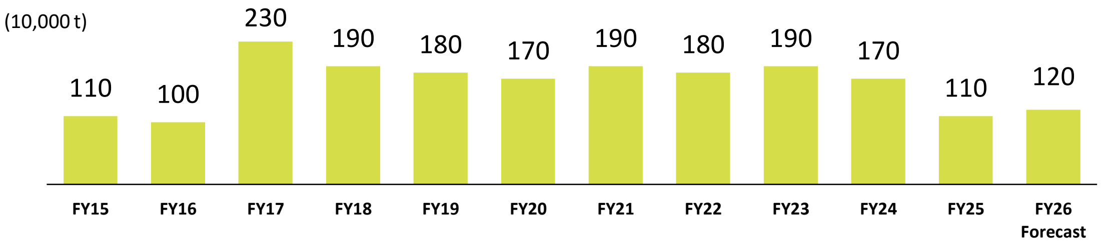
Path to Success

Strengthening trading functions by leveraging future forecasting capabilities and the customer base to generate stable earnings. Expanding investments based on insights gained through trading and enhancing competitiveness through synergies with trading businesses

Progress

- New entry into manufacturing business through consolidation of NIPPON A&L INC.
- Promote diversification by securing new supply sources ahead of the curve, including rare earths
- Initiatives to strengthen the trading business have proven effective despite supply chain disruptions caused by the situation in the Middle East

Methanol Sales Volume



Chemicals

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Profit of Main Subsidiaries and Associates (Excluding one-time factors)

(BN JPY)	Equity ownership	FY2025 Q1	FY2025 Q2	FY2025 Q3	FY2025 Q4	FY2025 Total	FY2026 Q1	FY2026 Q2	FY2026 Q3	FY2026 Q4	FY2026 Total	Difference	Major businesses	Accounting Period
PT. Kaltim Methanol Industri	85%	1.1	1.0	0.9	0.1	**3.1**	**3.5**	―	―	―	**3.5**	+2.4	Manufacture and sale of methanol in Indonesia	Mar.
NIPPON A&L INC.	66.5%	―	0.7	0.8	0.1	**1.6**	**1.0**	―	―	―	**1.0**	+1.0	Manufacture, sales and R&D, of SBR latexes and ABS resins	Mar.
Sojitz Pla-Net Corporation	100%	0.2	0.2	0.4	0.5	**1.3**	**0.7**	―	―	―	**0.7**	+0.5	Trading and sale of plastic materials and plastic products	Mar.
Sojitz SOLVADIS GmbH	100%	0.5	0.2	0.2	0.1	**1.0**	**1.2**	―	―	―	**1.2**	+0.7	Trading and sale of chemical products in Europe	Mar.
Trading (Domestic Operations)	–	1.3	1.9	2.9	2.1	**8.2**	**3.5**	―	―	―	**3.5**	+2.2	Basic Chemicals, specialty chemicals, environmental products, industrial salts, rare earths, industrial minerals, etc.	–
Trading (Overseas Operations)		0.8	0.9	1.0	1.1	**3.8**	**1.6**	―	―	―	**1.6**	+0.8	Chemical, synthetic resin, and industrial mineral trading through overseas subsidiaries	–
(One-time gain and loss)		1.0	(0.5)	0.0	0.0	**0.5**	**(0.5)**	―	―	―	**(0.5)**	(1.5)		
Segment Profit		5.8	4.8	6.1	4.3	**21.0**	**11.1**	―	―	―	**11.1**	+5.3		

* Segment profit includes one-time losses and gains
* The equity ownership is as of the end of June 2026

Consumer Industry & Agriculture Business

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Summary

(BN JPY)	FY25 Q1	FY26 Q1	Difference
Gross profit	13.1	**11.1**	(2.0)
SG&A expenses	(8.1)	**(7.6)**	+0.5
Share of profit (loss) of investments accounted for using the equity method	0.6	**0.7**	+0.1
Profit for the period	3.5	**2.7**	(0.8)

	Mar. 31, 2026	Jun. 30, 2026	Difference
Total asset	334.1	**348.1**	+14.0

(Profit for the year)

Main Factors of Difference in Profit for the Period

- Profit decreased due to lower transaction volumes in the overseas fertilizer businesses, mainly as a result of planting delays caused by insufficient rainfall

Progress Overview
Forecast : JPY13.0bn Achieved 21%

- Earnings contributions are expected mainly from the overseas fertilizer businesses and the domestic food business

The Sojitz Growth Story

	FY25	FY26 Forecast		Next Stage
Profit	JPY8.5bn	JPY13.0bn	・・・	JPY20.0bn

	FY25	MTP2026 Target		Next Stage
CROIC	6.1%	10.0%	・・・	12.0%

Progress toward the realization of Sojitz Growth Story

Fertilizer production and sales businesses in Southeast Asia

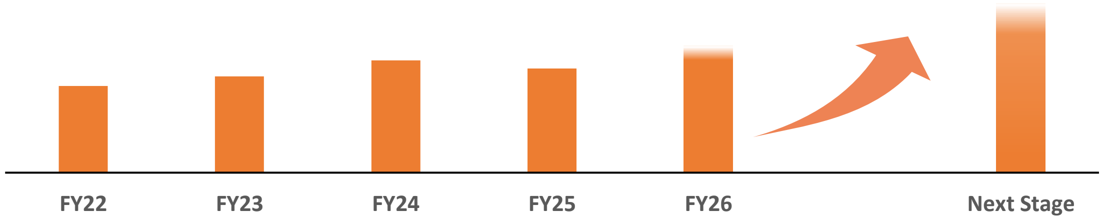
Path to Success

Building on our competitive advantage in the specialty compound fertilizer business in Thailand, the Philippines, and Vietnam, aiming to increase sales volume by strengthening and growing existing businesses and expanding horizontally

Progress

- Strengthen raw material procurement capabilities, improve product quality and manufacturing efficiency
- Enhance sales capabilities and advance sales operations through the utilization of data

Fertilizer Sales Volume (Total for 3 Companies)



Consumer Industry & Agriculture Business

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Profit of Main Subsidiaries and Associates (Excluding one-time factors)

(BN JPY)	Equity ownership	FY2025 Q1	FY2025 Q2	FY2025 Q3	FY2025 Q4	FY2025 Total	FY2026 Q1	FY2026 Q2	FY2026 Q3	FY2026 Q4	FY2026 Total	Difference	Major businesses	Accounting Period
Fertilizer businesses														
-Thai Central Chemical Public Company (TCCC)	95.3%	2.8	1.8	0.7	0.7	**6.0**	**2.1**	—	—	—	**2.1**	(0.7)	Manufacture and sale of fertilizers in Thailand	Mar.
-Atlas Fertilizer Corporation (AFC)	100%	0.5	0.2	0.1	0.2	**1.0**	**0.2**	—	—	—	**0.2**	(0.3)	Manufacture and sale of fertilizers, sale of imported fertilizer products in the Philippines	Mar.
-Japan Vietnam Fertilizer Company (JVF)	75%	0.4	0.1	0.1	0.2	**0.8**	**0.1**	—	—	—	**0.1**	(0.3)	Manufacture and sale of fertilizers in Vietnam	Mar.
Sojitz Building Materials Corporation	100%	0.3	0.3	0.3	0.1	**1.0**	**0.2**	—	—	—	**0.2**	(0.1)	Trading company specializing in sale of construction materials	Mar.
Saigon Paper Corporation	97.7%	(0.1)	(0.1)	0.1	0.1	**0.0**	**0.0**	—	—	—	**0.0**	+0.1	Paper making business in Vietnam	Dec.
Sojitz Foods Corporation	100%	0.7	0.7	0.6	0.5	**2.5**	**1.0**	—	—	—	**1.0**	+0.3	Sale of meat and seafood products, sugar, saccharified products, dairy products, processed foods, and other foodstuffs	Mar.
(One-time gain and loss)		0.0	0.0	0.0	0.0	**0.0**	**0.0**	—	—	—	**0.0**	0.0		
Segment Profit		3.5	2.3	1.1	1.6	**8.5**	**2.7**	—	—	—	**2.7**	(0.8)		

* Segment profit includes one-time losses and gains
* The equity ownership is as of the end of June 2026
* For information on the following companies, please refer to their respective corporate websites.
: Fuji Nihon Corporation (equity-method associate)

* Characteristics of Sojitz's fertilizer business companies are as follows:
TCCC: Earnings concentrated in the first half of the year as rice farmers tend to use fertilizer around the rainy season
AFC: Demand throughout the year as fertilizer is primarily used for semiannual crops like rice and corn
JVF: Demand throughout the year for fertilizer for major crops, namely rice, sugar cane, and coffee

Retail & Consumer Service

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Summary

(BN JPY)	FY25 Q1	FY26 Q1	Difference
Gross profit	13.6	**19.7**	+6.1
SG&A expenses	(12.2)	**(13.3)**	(1.1)
Share of profit (loss) of investments accounted for using the equity method	0.3	**0.6**	+0.3
Profit for the period	0.9	**4.3**	+3.4

	Mar. 31, 2026	Jun. 30, 2026	Difference
Total asset	648.4	**591.9**	(56.5)

(Profit for the period)

Main Factors of Difference in Profit for the Period

- Profit increased due to tobacco trading and higher sales volumes in the commercial food wholesale business in Vietnam

Progress Overview
Forecast : JPY15.0bn Achieved 29%

- Steady earnings contributions are expected from the domestic retail businesses and the marine products businesses
- Asset replacement is expected

The Sojitz Growth Story

	FY25	FY26 Forecast		Next Stage
Profit	JPY11.2bn	JPY15.0bn	···	JPY30.0bn

	FY25	MTP2026 Target		Next Stage
CROIC	3.6%	6.0%	···	8.0%

Progress toward the realization of Sojitz Growth Story

Retail businesses in Vietnam Profit Target MTP2026 JPY3.0bn Next Stage JPY10.0bn

Path to Success
Strengthening the retail value chain from wholesale to ready-to-eat foods and warehouse businesses in the market, where growth is expected

Progress
- A fundamental review of the overall business approach is under consideration
- Performance in the commercial food wholesale business in Vietnam improved due to higher profit margins

Marine products businesses Profit Target MTP2026 JPY5.0bn Next Stage JPY8.0bn

Path to Success
While enhancing the profitability of domestic businesses centered on procurement, processing, and sales functions, strengthening our initiatives in growing overseas markets

Progress
- Domestic marine wholesale and marine processing and sales businesses continue to perform steadily

Retail & Consumer Service

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Profit of Main Subsidiaries and Associates (Excluding one-time factors)

(BN JPY)	Equity ownership	FY2025 Q1	FY2025 Q2	FY2025 Q3	FY2025 Q4	FY2025 Total	FY2026 Q1	FY2026 Q2	FY2026 Q3	FY2026 Q4	FY2026 Total	Difference	Major businesses	Accounting Period
Retail businesses in Vietnam	–	0.1	0.1	0.3	0.2	**0.7**	**0.8**	—	—	—	**0.8**	+0.7	Wholesale of food products and consumer goods, operation of MINISTOP Vietnam locations, four-temperature controlled logistics, production of prepared foods, etc.	–
-Wholesale	–	0.3	0.2	0.3	0.3	**1.1**	**0.9**	—	—	—	**0.9**	+0.6	Wholesale of food products and consumer goods	–
-Retail	–	(0.1)	(0.1)	(0.1)	0.0	**(0.3)**	**(0.1)**	—	—	—	**(0.1)**	0.0	Operation of MINISTOP Vietnam locations	–
Domestic retail-related business	–	0.9	0.9	1.1	0.7	**3.6**	**0.8**	—	—	—	**0.8**	(0.1)	Royal Holdings Co., Ltd, Sojitz Royal In-flight Catering Co., Ltd.; JALUX Inc. etc.	–
Marine products businesses	–	0.5	0.9	2.4	0.8	**4.6**	**0.7**	—	—	—	**0.7**	+0.2	The Marine Foods Corporation, TRY Inc., Dalian Global Food Corporation; Sojitz Tuna Farm Takashima Co., Ltd.; and Sushi Avenue Inc.	–
-The Marine Foods Corporation	100%	0.2	0.7	1.3	0.2	**2.4**	**0.2**	—	—	—	**0.2**	0.0	Seafood manufacturing	Mar.
-TRY Inc.	100%	0.2	0.3	0.5	0.3	**1.3**	**0.3**	—	—	—	**0.3**	+0.1	Processing and sale of frozen tuna	Mar.
Domestic real estate business	–	0.2	0.3	0.3	0.2	**1.0**	**0.1**	—	—	—	**0.1**	(0.1)	Management of shopping centers, dedicated businesses for raising property value, etc.	–
Sojitz Fashion Co., Ltd.	100%	0.2	0.2	0.1	0.1	**0.6**	**0.2**	—	—	—	**0.2**	0.0	Printing of cotton and synthetic textiles, and planning, processing and wholesale of non-patterned and dyed fabrics	Mar.
(One-time gain and loss)		0.5	0.0	0.5	0.0	**1.0**	**0.0**	—	—	—	**0.0**	(0.5)		
Segment Profit		0.9	1.0	4.5	4.8	**11.2**	**4.3**	—	—	—	**4.3**	+3.4		

* Segment profit includes one-time losses and gains
* The equity ownership is as of the end of June 2026
* For information on the following companies, please refer to their respective corporate websites.
: ROYAL HOLDINGS Co., Ltd. (equity-method associate)

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