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Segment Information

* Effective April 1, 2025, Sojitz Group reorganized several segments and changed its reporting figures for FY2024.

Summary

	FY24 Q1-3	FY25 Q1-3	Difference
	(BN JPY)		
Gross profit	49.1	49.5	+0.4
SG&A expenses	(43.5)	(47.8)	(4.3)
Share of profit (loss) of investments accounted for using the equity method	0.6	1.1	+0.5
Profit for the period	1.2	1.4	+0.2
	Mar. 31, 2025	Dec. 31, 2025	Difference
Total asset	289.7	341.0	+51.3

* The above figures are profit for the period, which is calculated in accordance with IFRS.

(Profit for the period)

Main Factors of Difference in Profit for the Period

- Despite weak performance in the domestic dealer businesses and a delayed recovery in the Australian used car business, profit increased slightly supported by strong progress in the automobile sales businesses in Latin America

Progress Overview

Revised Forecast : JPY3.0bn Achieved 47%

- Contributions are expected mainly from the automobile sales businesses in Latin America

〈The status of rehabilitating existing businesses〉 (Used car sales business in Australia)

- Continued losses amid a sluggish used car market and the disposal of long-term inventory
- Implementation of procurement and sales structure review, with a focus on increasing sales volume while maintaining per-unit profitability

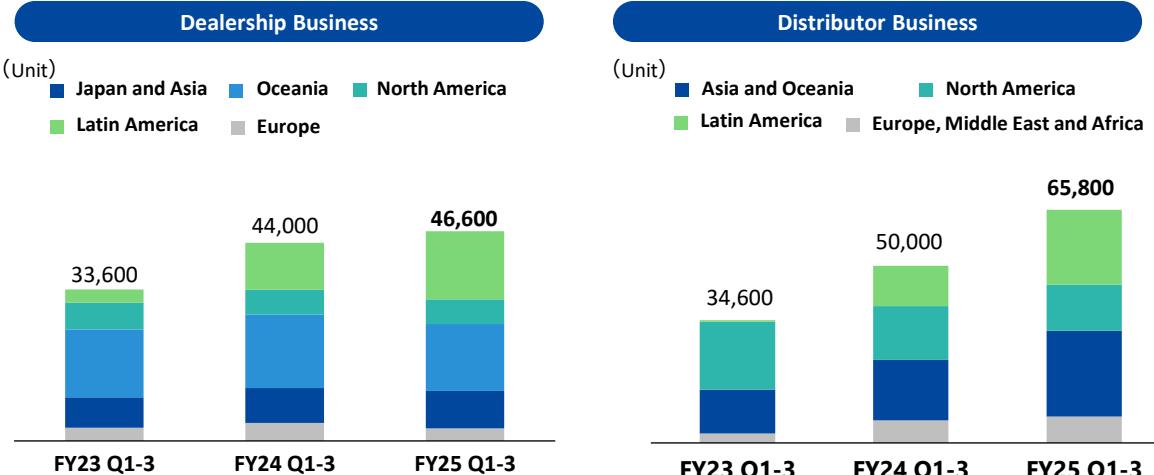
〈The impact of U.S. tariffs〉

- Negative impact of approximately JPY2.0bn on automobile sales business in North America

The Sojitz Growth Story

	FY24	FY25 Forecast	Next Stage
Profit	JPY1.6bn	JPY3.0bn	JPY15.0bn
	FY24	MTP2026 Target	Next Stage
CROIC	5.0%	8.0%	8.0%

Vehicle Sales



* Figures represent simple sums of sales unit in affiliated companies

* Includes non-consolidated export trade units

Profit of Main Subsidiaries and Associates (Excluding one-time factors)

	FY2024					FY2025					Difference (Cumulative differences in Q1-3)	Principal countries of operation	
	Q1 (BN JPY)	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total			
Automotive Sales Business by Region													
Japan and Asia	(0.2)	0.4	(0.1)	(0.2)	(0.1)	(0.3)	(0.2)	(0.1)	—	(0.6)	(0.7)	Japan, the Philippines, Pakistan, etc.	
Oceania	(0.3)	(0.6)	(0.5)	(0.5)	(1.9)	(0.4)	(0.3)	(0.5)	—	(1.2)	+0.2	Australia, etc.	
North America	0.4	0.2	0.7	0.7	2.0	0.6	0.3	0.9	—	1.8	+0.5	the United States, Puerto Rico, etc.	
Latin America	0.7	0.6	1.1	0.7	3.1	0.7	1.6	1.5	—	3.8	+1.4	Panama, Brazil, Argentina, etc.	
Europe	(0.1)	0.0	0.1	(0.3)	(0.3)	(0.3)	0.0	0.0	—	(0.3)	(0.3)	Norway, Ukraine, etc.	
(one-time gain and loss)	0.0	0.0	0.5	0.5	1.0	0.0	1.5	0.0	—	1.5	+1.0		
Segment Profit	(0.1)	0.2	1.1	0.4	1.6	(0.4)	1.2	0.6	—	1.4	+0.2		

* Segment profit includes one-time losses and gains

Summary

	FY24 Q1-3 (BN JPY)	FY25 Q1-3 (BN JPY)	Difference
Gross profit	20.8	20.0	(0.8)
SG&A expenses	(13.3)	(14.6)	(1.3)
Share of profit (loss) of investments accounted for using the equity method	4.1	2.8	(1.3)
Profit for the period	9.1	12.4	+3.3
	Mar. 31, 2025	Dec. 31, 2025	Difference
Total asset	378.8	385.2	+6.4

(Profit for the period)

Main Factors of Difference in Profit for the Period

- Steady performance in defense- and aircraft-related transactions, and the partial sale of the railcar leasing business in North America

Progress Overview

Revised Forecast : JPY17.0bn Achieved 73%

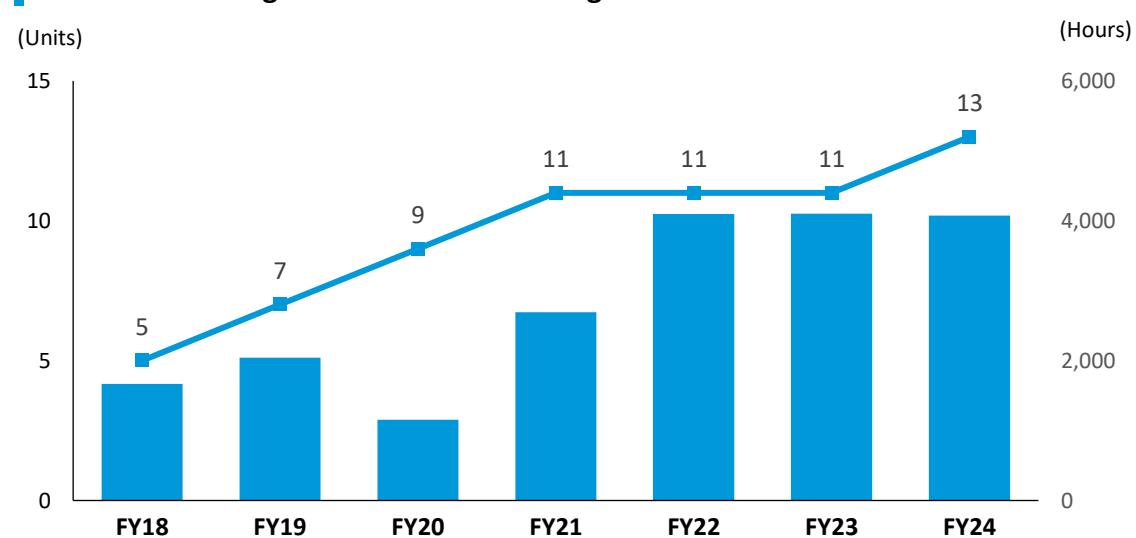
- Performance generally as forecast
- Continued steady performance is expected, mainly in aircraft- and defense-related transactions

The Sojitz Growth Story

	FY24	FY25 Forecast	Next Stage
Profit	JPY12.3bn	JPY17.0bn	JPY25.0bn
	FY24	MTP2026 Target	Next Stage
CROIC	5.0%	6.0%	8.0%

Business jet services

Number of managed aircrafts and total flight time



* The above figures are profit for the period, which is calculated in accordance with IFRS.

Profit of Main Subsidiaries and Associates (Excluding one-time factors)

(BN JPY)	Equity ownership	FY2024					FY2025					Difference (Cumulative differences in Q1-3)	Major businesses	Accounting Period
		Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total			
Transportation vessel asset management	-	0.2	0.9	0.3	1.0	2.4	1.2	1.2	1.0	-	3.4	+2.0	Aircraft sales representative, aircraft leasing, marine vessels etc.	-
Business jet services	-	0.9	0.2	0.3	0.1	1.5	0.2	0.7	0.8	-	1.7	+0.3	Business jet trading support, operation management, chartering	-
Transportation, engineering, procurement, and construction projects	-	0.0	0.0	0.0	0.0	0.0	(0.1)	0.1	▲ 0.1	-	▲ 0.1	(0.1)	Infrastructure railway EPC Projects in India and Indonesia	-
Industrial and urban infrastructure														
-PT. Puradelta Lestari Tbk	25%	0.9	1.1	0.7	0.5	3.2	0.8	0.2	0.2	-	1.2	(1.5)	Development and operation of comprehensive urban infrastructure including residential, industrial, and commercial infrastructure in Indonesia	Dec.
Sojitz Aerospace Corporation	100%	0.6	0.6	0.5	0.6	2.3	0.5	1.0	0.5	-	2.0	+0.3	Import, export and sales of aerospace and defense-related equipment, components and materials	Mar.
(One-time gain and loss)	-	0.0	1.5	0.0	(1.5)	0.0	0.0	1.0	0.0	-	1.0	(0.5)		
Segment Profit		3.1	2.7	3.3	3.1	12.2	3.1	7.4	1.9	-	12.4	+3.3		

* Segment profit includes one-time losses and gains

* The equity ownership is as of the end of December 2025.

Summary

	FY24 Q1-3 (BN JPY)	FY25 Q1-3 (BN JPY)	Difference
Gross profit	29.1	45.9	+16.8
SG&A expenses	(28.6)	(41.8)	(13.2)
Share of profit (loss) of investments accounted for using the equity method	9.7	9.6	(0.1)
Profit for the period	8.8	21.0	+12.2
	Mar. 31, 2025	Dec. 31, 2025	Difference
Total asset	606.1	708.0	+101.9

* The above figures are profit for the period, which is calculated in accordance with IFRS.

(Profit for the period)

Main Factors of Difference in Profit for the Period

- New consolidation and transaction growth in energy-saving service businesses
- Earnings contributions from asset replacement in solar power generation-related business and gas retail business
- Increase in sales volume at an LNG operating company

Progress Overview

Revised Forecast : JPY30.0bn Achieved 70%

- In addition to steady performance mainly in energy-saving service businesses, earnings contributions from Capella are expected

The Sojitz Growth Story

	FY24	FY25 Forecast	Next Stage
Profit	JPY22.4bn	JPY30.0bn	JPY50.0bn
FY24	MTP2026 Target	Next Stage	

	CROIC	2.3%	4.0%	6.0%

Development of *Katamari*

Energy-saving service businesses

Targets

Expansion of energy-saving service businesses
to create energy solutions businesses
Higher levels of CROIC to be targeted going forward

Profit Forecast in Energy-Saving Service Businesses

MTP2026 JPY7.0bn Next Stage JPY10.0bn

Initiatives

- Steady growth of energy-saving service demand in conjunction with rising energy demand. Promoting the development of a solid foundation for the establishment of energy solutions businesses
- New acquisition of Freestate in the U.S. (Oct. 2024) and Climatech in Australia (Jan. 2025), and expanding business areas and creating reliable revenue-generating clusters of businesses (*Katamari*)

Profit of Main Subsidiaries and Associates (Excluding one-time factors)

(BN JPY)	Equity ownership	FY2024					FY2025					Difference (Cumulative differences in Q1-3)	Major businesses	Accounting Period
		Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total			
Energy-related and thermal power generation businesses														
-LNG Japan Corporation	50%	0.5	2.1	1.8	5.0	9.4	2.9	1.0	1.4	—	5.3	+0.9	LNG project and investments in LNG-related business	Mar.
-Glover Gas & Power B.V.	25%	0.1	0.4	0.4	0.2	1.1	0.3	0.4	—	—	0.7	(0.2)	Gas supply and gas-related businesses in Nigeria	Dec.
-Thermal power generation businesses	—	0.3	0.1	0.7	0.0	1.1	(0.3)	0.3	0.7	—	0.7	(0.4)	Projects in the United States, the Middle East, etc.	—
Renewable energy and decarbonization businesses														
-Renewable energy businesses	—	0.8	0.0	(0.2)	0.4	1.0	2.7	0.8	(1.8)	—	1.7	+1.1	Domestic and overseas renewable energy businesses	—
-Energy-saving service businesses	—	0.8	1.3	2.8	1.4	6.3	1.1	2.3	1.8	—	5.2	+0.3	Overseas energy-saving service businesses in North America and Australia, etc.	—
-Electricity retail businesses	—	0.3	0.0	0.2	0.1	0.6	0.0	0.3	0.2	—	0.5	0.0	Electricity retail businesses in Spain and Ireland	—
Infrastructure and public-private partnership businesses														
-Sojitz Capella Corporation B.V.	95.5%	—	—	—	—	—	—	—	0.3	—	0.3	+0.3	Infrastructure development, financial advice and management in Australia	Dec.
-Sojitz Hospital PPP Investment B.V.	100%	0.6	0.6	0.5	2.8	4.5	0.5	0.4	0.5	—	1.4	(0.3)	Investment and financing in hospital operation projects in Turkey	Dec.
-Sojitz Machinery Corporation	100%	0.5	0.8	0.6	1.9	3.8	0.4	1.4	1.1	—	2.9	+1.0	Import, export and sale of general industrial machinery	Mar.
(One-time gain and loss)	—	0.0	0.5	1.0	1.0	2.5	0.0	0.0	12.0	—	12.0	+10.5		
Segment Profit		2.0	3.1	3.7	13.7	22.5	4.0	3.5	13.5	—	21.0	+12.2		

* Figures for the renewable energy, thermal power generation, and energy-saving service businesses represent the combined profit and loss of the relevant major subsidiaries and associates.

* Past figures for the energy-saving service businesses and renewable energy businesses have been partially adjusted following a change in the calculation method

* Segment profit includes one-time losses and gains

* The equity ownership is as of the end of December 2025.

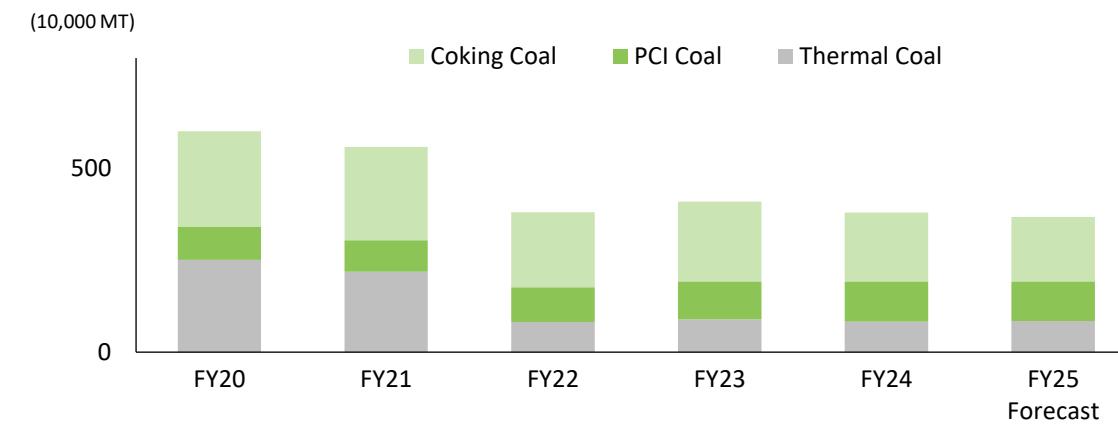
Summary

	FY24 Q1-3 (BN JPY)	FY25 Q1-3	Difference	(Profit for the period)
Gross profit	28.5	11.5	(17.0)	Main Factors of Difference in Profit for the Period <ul style="list-style-type: none"> Decline of coal market prices Sluggish production efficiency
SG&A expenses	(12.3)	(11.9)	+0.4	Coking coal market: YoY US\$(29)/t (FY24Q1-3: US\$218/t ⇒ FY25Q1-3: US\$189/t)
Share of profit (loss) of investments accounted for using the equity method	12.6	13.7	+1.1	Profit impacts of coal businesses: Market conditions, foreign exchange rates, and other external factors JPY(8.0)bn Sales volumes, costs, and other internal factors JPY (1.5)bn
Profit for the period	20.3	12.4	(7.9)	Progress Overview <u>Revised Forecast : JPY15.0bn Achieved 83%</u>
	Mar. 31, 2025	Dec. 31, 2025	Difference	<ul style="list-style-type: none"> Performance generally as forecast
Total asset	487.1	508.7	+21.6	

The Sojitz Growth Story

FY24	FY25 Forecast	Next Stage
Profit	JPY29.2bn	JPY35.0bn
FY24	MTP2026 Target	Next Stage
CROIC	10.5%	12.0%

Coal Sales Volume



* The above figures are profit for the period, which is calculated in accordance with IFRS.

Profit of Main Subsidiaries and Associates (Excluding one-time factors)

	(BN JPY)	Equity ownership	FY2024					FY2025					Difference (Cumulative differences in Q1-3)	Major businesses	Accounting Period
			Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total			
Sojitz Development Pty. Ltd.	100%		2.5	1.1	4.3	0.1	8.0	(0.8)	(0.2)	(0.4)	—	(1.4)	(9.3)	Investment in coal mines in Australia	Mar.
Metal One Corporation	40%		2.8	3.6	2.4	3.1	11.9	2.4	2.6	3.1	—	8.1	(0.7)	Import, export, offshore trading, and domestic sale of steel-related products in Japan	Mar.
Upstream interest	—		0.1	1.7	2.1	3.8	7.7	0.9	2.1	2.3	—	5.3	+1.4	Production of alumina, investment in an alumina refinery in Australia Investment and management of niobium producing company in Brazil, etc.	—
(One-time gain and loss)	—		(0.5)	0.0	(0.5)	1.0	0.0	0.0	0.0	0.0	—	0.0	+1.0		
Segment Profit			5.5	6.2	8.6	8.9	29.2	3.5	3.8	5.1	—	12.4	(7.9)		

* Segment profit includes one-time losses and gains

* The equity ownership is as of the end of December 2025.

Summary

	FY24 Q1-3	FY25 Q1-3	Difference
	(Profit for the period)		
Gross profit	48.7	55.5	+6.8
SG&A expenses	(26.3)	(30.7)	(4.4)
Share of profit (loss) of investments accounted for using the equity method	0.0	0.0	0.0
Profit for the period	16.1	16.0	(0.1)
	Mar. 31, 2025	Dec. 31, 2025	Difference
Total asset	309.7	387.8	+78.1

(Profit for the period)

Main Factors of Difference in Profit for the Period

- Despite the impact of sluggish methanol prices, performance remained broadly flat, supported by earnings contributions from the newly consolidated Nippon A&L

Progress Overview

Forecast : 20.0bn Achieved 80%

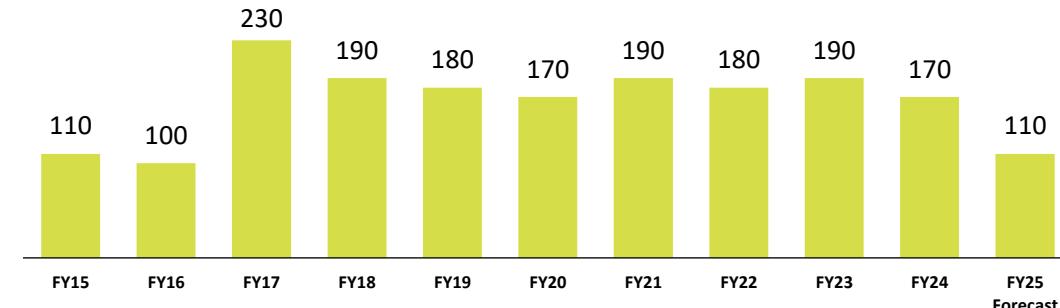
- Progress in overseas trading businesses and newly consolidated Nippon A&L has exceeded the plan

The Sojitz Growth Story

	FY24	FY25 Forecast	Next Stage
Profit	JPY20.0bn	JPY20.0bn	JPY30.0bn
	FY24	MTP2026 Target	Next Stage
CROIC	13.4%	10.0%	12.0%

Methanol Sales Volume

(10,000 t)



* The above figures are profit for the period, which is calculated in accordance with IFRS.

Profit of Main Subsidiaries and Associates (Excluding one-time factors)

	(BN JPY)	Equity ownership	FY2024					FY2025					Difference (Cumulative differences in Q1-3)	Major businesses	Accounting Period
			Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total			
PT. Kaltim Methanol Industri	85%		1.3	1.4	0.7	1.3	4.7	1.1	1.0	0.9	—	3.0	(0.4)	Manufacture and sale of methanol in Indonesia	Mar.
NIPPON A&L INC.	66.5%		—	—	—	—	—	—	0.7	0.8	—	1.5	+1.5	Manufacture, sales and R&D, of SBR latexes and ABS resins	Mar.
Sojitz Pla-Net Corporation	100%		0.5	0.3	0.5	0.3	1.6	0.2	0.2	0.3	—	0.7	(0.6)	Trading and sale of plastic materials and plastic products	Mar.
Sojitz SOLVADIS GmbH	100%		0.5	0.5	0.2	0.3	1.5	0.5	0.2	0.2	—	0.9	(0.3)	Trading and sale of chemical products in Europe	Mar.
Non-consolidated trading businesses	—		1.3	1.8	4.2	1.4	8.7	1.0	1.8	2.6	—	5.4	(1.9)	Industrial salts, rare earths, aromatics, phenols, functional materials, etc.	—
Overseas trading			0.8	0.7	0.7	0.8	3.0	0.8	1.0	0.9	—	2.7	+0.5	Trading of chemical products and plastic by overseas subsidiaries	—
(One-time gain and loss)	—		0.0	0.0	0.0	(1.0)	(1.0)	1.0	(0.5)	0.0	—	0.5	+0.5		
Segment Profit			5.0	4.7	6.4	3.9	20.0	5.5	4.6	5.9	—	16.0	(0.1)		

* Segment profit includes one-time losses and gains

* The equity ownership is as of the end of December 2025.

Summary

	FY24 Q1-3 (BN JPY)	FY25 Q1-3 (BN JPY)	Difference
Gross profit	27.0	25.6	(1.4)
SG&A expenses	(19.4)	(18.5)	+0.9
Share of profit (loss) of investments accounted for using the equity method	0.8	1.1	+0.3
Profit for the period	6.2	4.7	(1.5)
	Mar. 31, 2025	Dec. 31, 2025	Difference
Total asset	244.1	264.3	+20.2

(Profit for the period)

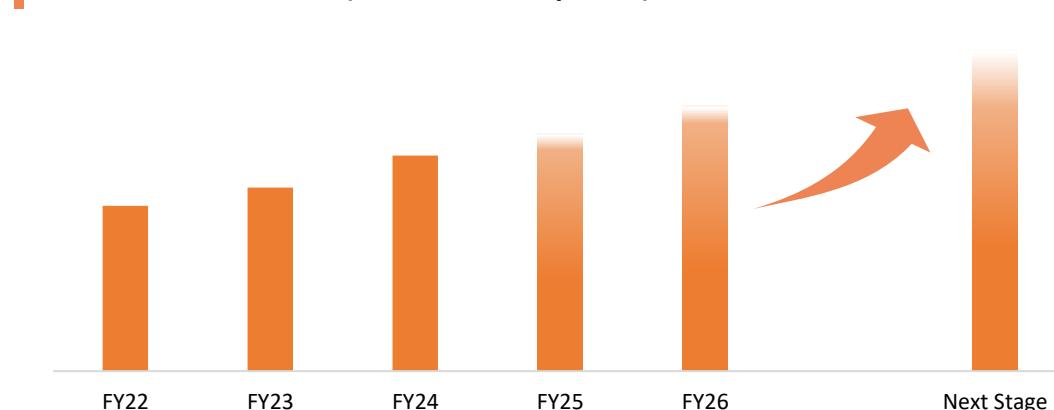
Main Factors of Difference in Profit for the Period

- Decrease in sales volume in the overseas fertilizer businesses due to a decline in rice prices and higher raw material prices

The Sojitz Growth Story

	FY24	FY25 Forecast	Next Stage
Profit	JPY6.4bn	JPY8.0bn	JPY20.0bn
CROIC	FY24	MTP2026 Target	Next Stage
9.3%	10.0%	12.0%	

Fertilizer Sales Volume (Total for 3 Companies)



- Performance generally as forecast
- Increase in sales volume through sales activities, including enhancement of product and service lineups and utilization of digital technologies to effectively capture market demand
- Expansion of regional and business scope, centered on the production and sales of high-grade compound chemical fertilizers, to further contribute to agricultural development in various countries

* The above figures are profit for the period, which is calculated in accordance with IFRS.

Profit of Main Subsidiaries and Associates (Excluding one-time factors)

(BN JPY)	Equity ownership	FY2024					FY2025					Difference (Cumulative differences in Q1-3)	Major businesses	Accounting Period
		Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total			
Fertilizer businesses														
-Thai Central Chemical Public Company (TCCC)	95.3%	1.7	2.3	0.9	1.2	6.1	2.8	1.8	0.7	—	5.3	+0.4	Manufacture and sale of fertilizers in Thailand	Mar.
-Atlas Fertilizer Corporation (AFC)	100%	0.6	0.6	0.5	0.1	1.8	0.5	0.2	0.1	—	0.8	(0.9)	Manufacture and sale of fertilizers, sale of imported fertilizer products in the Philippines	Mar.
-Japan Vietnam Fertilizer Company (JVF)	75%	0.4	0.1	0.2	0.2	0.9	0.4	0.1	0.1	—	0.6	(0.1)	Manufacture and sale of fertilizers in Vietnam	Mar.
Sojitz Building Materials Corporation	100%	0.2	0.2	0.2	0.3	0.9	0.3	0.3	0.3	—	0.9	+0.3	Trading company specializing in sale of construction materials	Mar.
Saigon Paper Corporation	97.7%	0.0	0.1	0.0	(0.4)	(0.3)	(0.1)	(0.1)	0.0	—	(0.2)	(0.3)	Paper making business in Vietnam	Dec.
(One-time gain and loss)	—	0.0	0.0	0.0	(1.0)	(1.0)	0.0	0.0	0.0	—	0.0	0.0		
Segment Profit		2.2	2.2	1.8	0.2	6.4	2.8	1.5	0.4	—	4.7	(1.5)		

* Segment profit includes one-time losses and gains

* The equity ownership is as of the end of December 2025.

* Characteristics of Sojitz's fertilizer business companies are as follows:

TCCC: Earnings concentrated in the first half of the year as rice farmers (the primary users of TCCC's fertilizer) tend to use fertilizer around the rainy season

AFC: Demand throughout the year as fertilizer is primarily used for semiannual crops like rice and corn

JVF: Demand throughout the year for fertilizer for major crops, namely rice, sugar cane, and coffee

Summary

	FY24 Q1-3	FY25 Q1-3	Difference
	(BN JPY)		
Gross profit	48.7	53.2	+4.5
SG&A expenses	(37.8)	(40.9)	(3.1)
Share of profit (loss) of investments accounted for using the equity method	2.3	2.8	+0.5
Profit for the period	9.7	8.9	(0.8)
	Mar. 31, 2025	Dec. 31, 2025	Difference
Total asset	586.8	621.4	+34.6

(Profit for the period)

Main Factors of Difference
in Profit for the Period

- Although the marine products businesses and domestic retail businesses captured year-end demand and performed steadily, profit decreased due to a rebound from one-time gains recorded in the previous fiscal year

Progress Overview

Forecast : 13.0bn Achieved 68%

- Continued steady performance is expected in the marine products businesses and domestic retail businesses
- Expect partial asset replacement

The Sojitz Growth Story

	FY24	FY25 Forecast	Next Stage
Profit	JPY11.4bn	JPY13.0bn	JPY30.0bn
FY24	MTP2026 Target	Next Stage	

	CROIC	6.0%	8.0%
	4.2%	6.0%	8.0%

Development of Katamari

Vietnamese Retail Businesses

> Targets

Strengthening of retail value chain
in growing market of Vietnam
including encompassing wholesale, retail, prepared foods, and warehouses

> Profit Forecast in Vietnamese Retail Businesses

MTP2026 JPY3.0bn Next Stage JPY10.0bn

Marine Product Business

> Targets

Bolstering of sales in growing overseas markets
as well as higher earnings from domestic businesses

> Profit Forecast in Marine Product Business

MTP2026 JPY4.0bn Next Stage JPY8.0bn

* The above figures are profit for the period, which is calculated in accordance with IFRS.

Profit of Main Subsidiaries and Associates (Excluding one-time factors)

(BN JPY)	Equity ownership	FY2024					FY2025					Difference (Cumulative differences in Q1-3)	Major businesses	Accounting Period
		Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total			
Retail businesses in Vietnam	–	0.2	0.3	0.4	0.6	1.5	0.1	0.1	0.3	—	0.5	(0.4)	Wholesale of food products and consumer goods, operation of MINISTOP Vietnam locations, four-temperature controlled logistics, production of prepared foods, etc.	–
-Wholesale	–	0.4	0.5	0.4	0.8	2.1	0.3	0.2	0.4	—	0.9	(0.4)	Wholesale of food products and consumer goods	–
-Retail	–	(0.1)	(0.2)	(0.1)	(0.1)	(0.5)	(0.1)	(0.1)	(0.1)	—	(0.3)	+0.1	Operation of MINISTOP Vietnam locations	–
Domestic retail-related business	–	0.8	1.0	0.9	0.7	3.4	0.9	0.9	1.2	—	3.0	+0.3	Royal Holdings Co., Ltd., Sojitz Royal In-flight CateringCo., Ltd.; JALUX Inc. etc.	–
Marine products businesses	–	0.3	0.8	2.2	0.3	3.6	0.5	0.9	2.4	—	3.8	+0.5	The Marine Foods Corporation, TRY Inc., Dalian Global Food Corporation; Sojitz Tuna Farm Takashima Co., Ltd.; and Sushi Avenue Inc.	–
-The Marine Foods Corporation	100%	0.1	0.4	1.4	(0.1)	1.8	0.2	0.7	1.3	—	2.2	+0.3	Seafood manufacturing	Mar.
-TRY Inc.	100%	0.1	0.5	0.6	0.2	1.4	0.2	0.3	0.5	—	1.0	(0.2)	Processing and sale of frozen tuna	Mar.
Domestic real estate business	–	0.0	0.2	0.0	0.3	0.5	0.2	0.3	0.3	—	0.8	+0.6	Management of shopping centers, dedicated businesses for raising property value, etc.	–
Sojitz Foods Corporation	100%	0.8	0.8	0.6	0.7	2.9	0.7	0.7	0.7	—	2.1	(0.1)	Sale of meat and seafood products, sugar, saccharified products, dairy products, processed foods, and other foodstuffs	Mar.
Sojitz Fashion Co., Ltd.	100%	0.2	0.1	0.2	0.2	0.7	0.2	0.2	0.2	—	0.6	+0.1	Printing of cotton and synthetic textiles, and planning, processing and wholesale of non-patterned and dyed fabrics	Mar.
(One-time gain and loss)	–	0.5	0.5	0.0	0.0	1.0	0.5	0.0	0.5	—	1.0	0.0		
Segment Profit		2.1	2.4	5.2	1.7	11.4	2.1	1.7	5.1	—	8.9	(0.8)		

* Segment profit includes one-time losses and gains

* The equity ownership is as of the end of December 2025.

* For information on the following companies, please refer to their respective corporate websites. : • Fuji Nihon Corporation (equity-method associate) • ROYAL HOLDINGS Co., Ltd. (equity-method associate)



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Caution regarding Forward-looking Statements and Original Language

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The company will provide timely disclosure of any material changes, events, or other relevant issues.

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